

# Academic Leadership Retreat

Financial and Facilities Update  
August 2016



THE UNIVERSITY OF  
TENNESSEE  
KNOXVILLE

# Facilities Update

August 2016

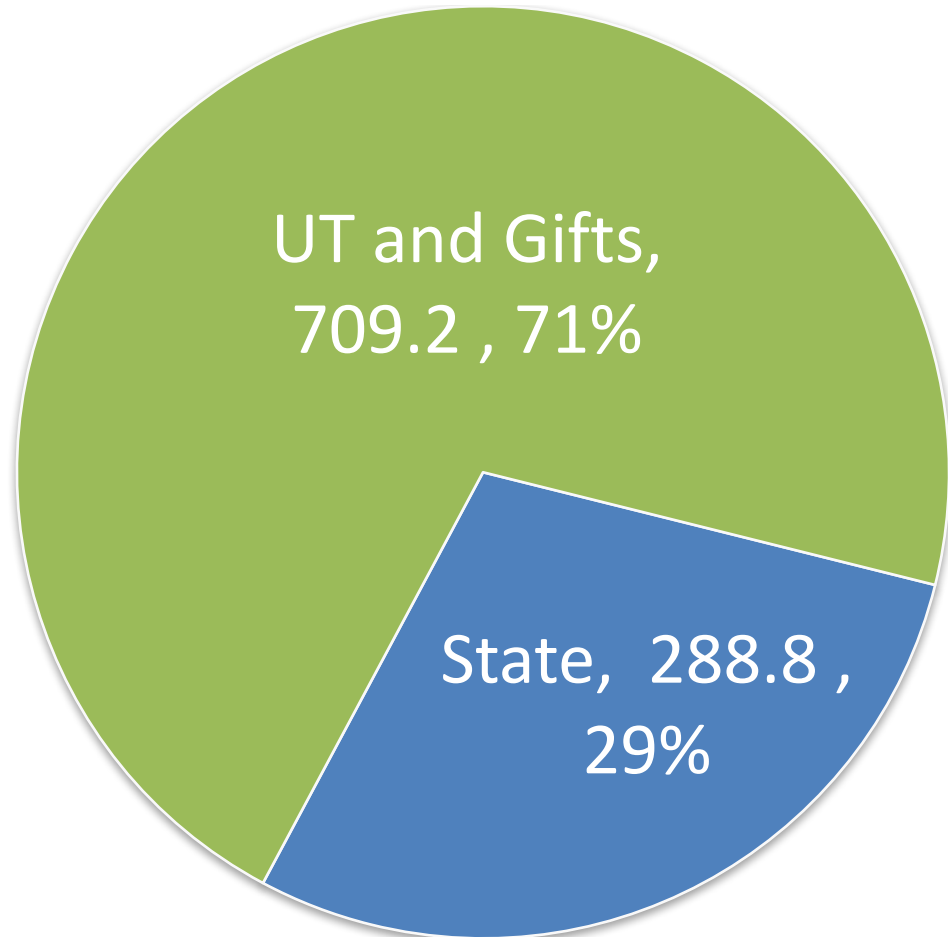


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# Major Construction Projects

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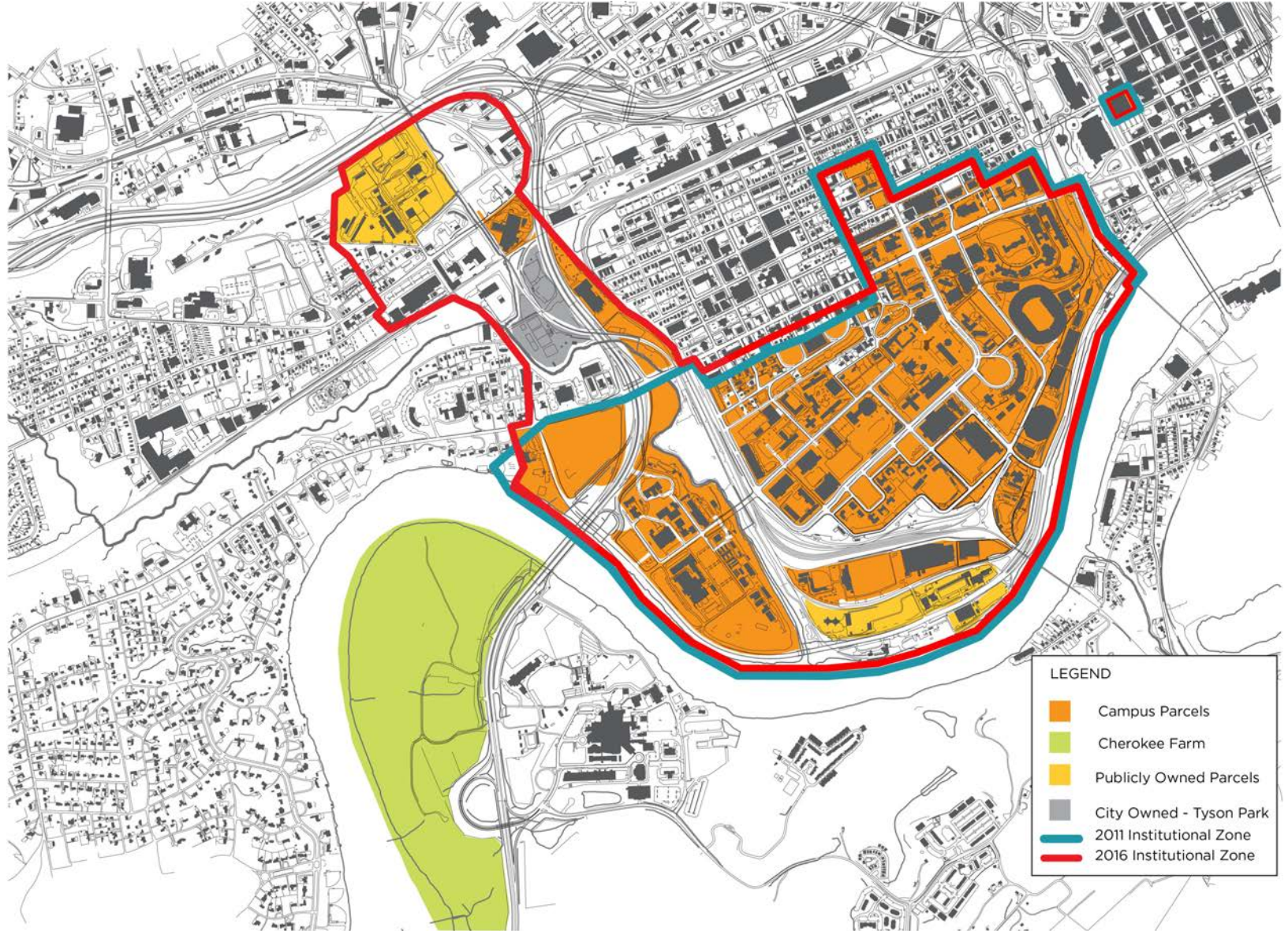
Projects being planned, programmed, under design or construction – Fall 2016



**\$998M**

# Campus Master Plan Update Approved

## Institutional Zone

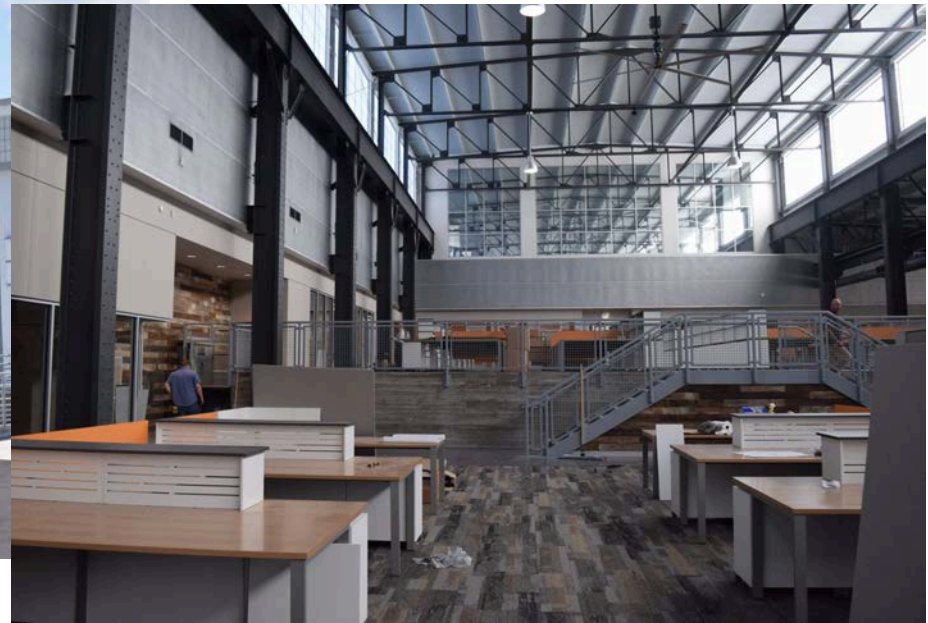




# Campus Master Plan



# Facilities Services Complex





# Student Union – Phase II 2018 Completion





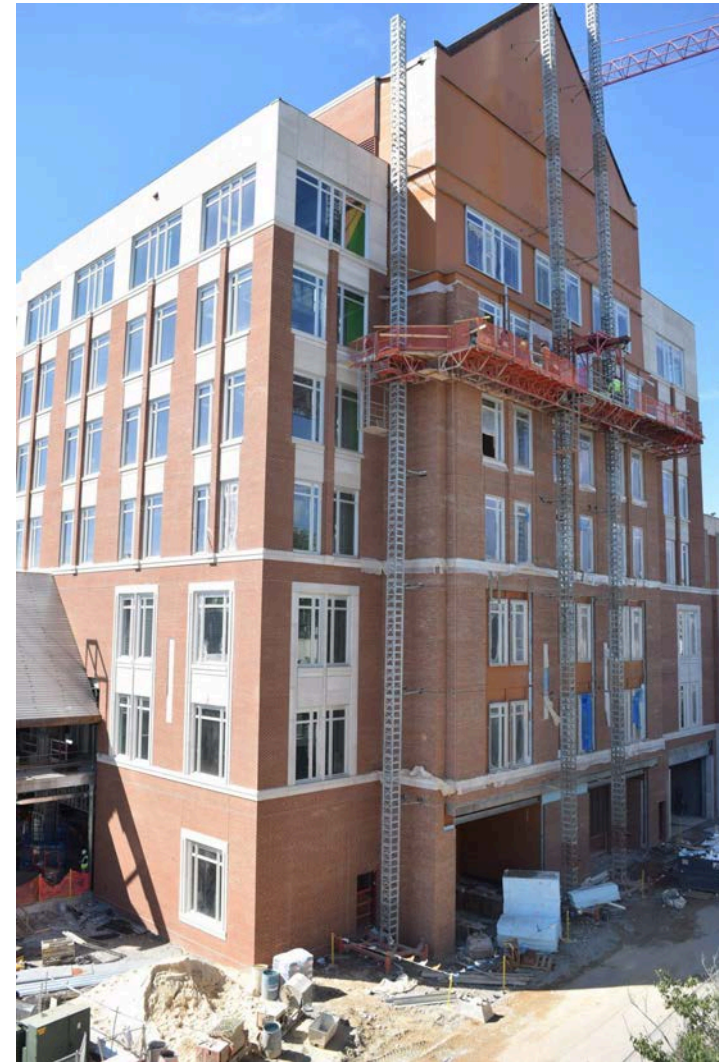
# Student Union – Phase II





# Strong Hall

## 2017 Completion



# Strong Hall



SLAM +  THE LEWIS GROUP  
ARCHITECTURE



# Mossman 2018 Completion



# Mossman





# Housing - Stokely Family Residence Hall



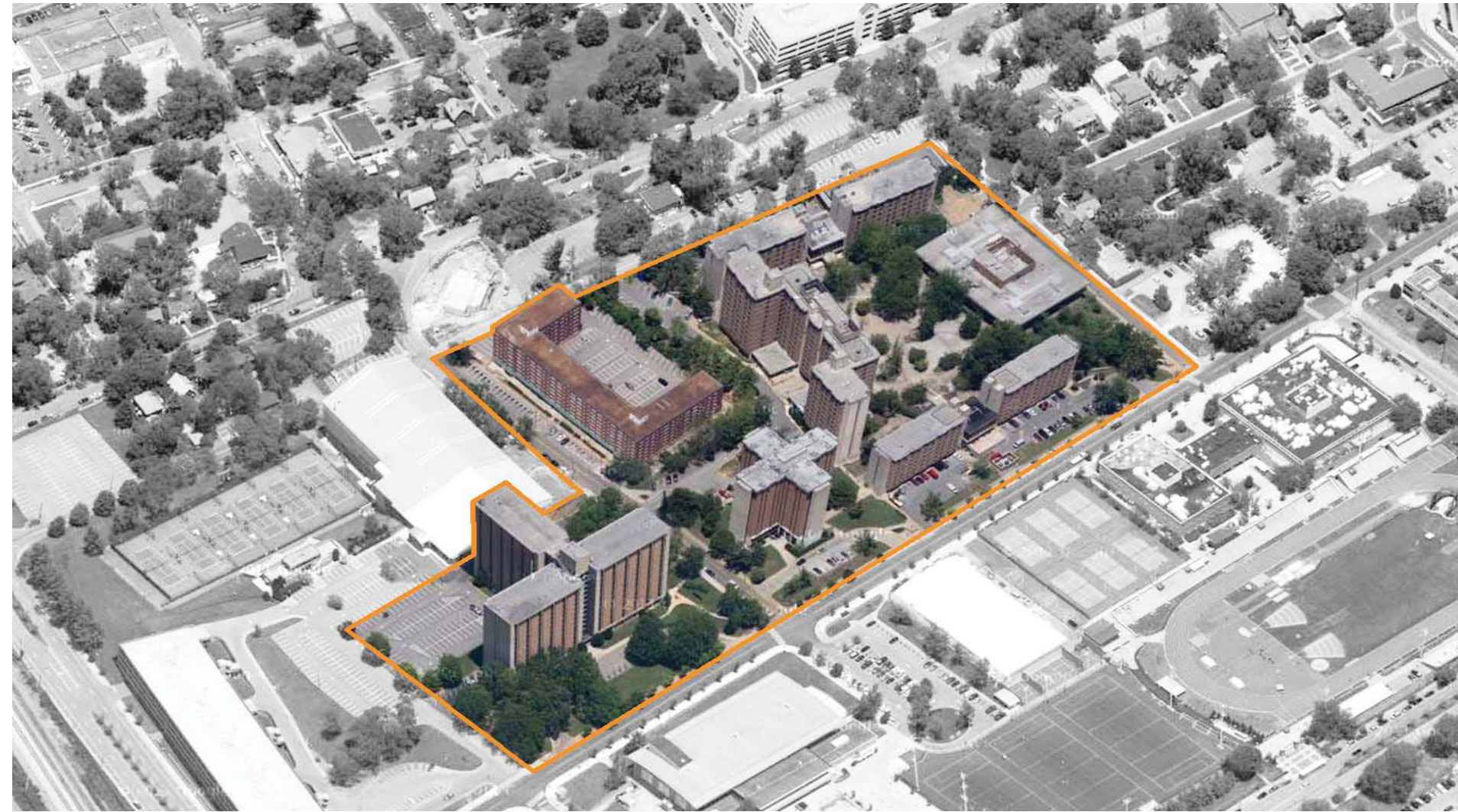


# Volunteer Garage



[Real-time occupancy data](#)





## West Campus Existing Site



# West Campus – Orange & White Halls





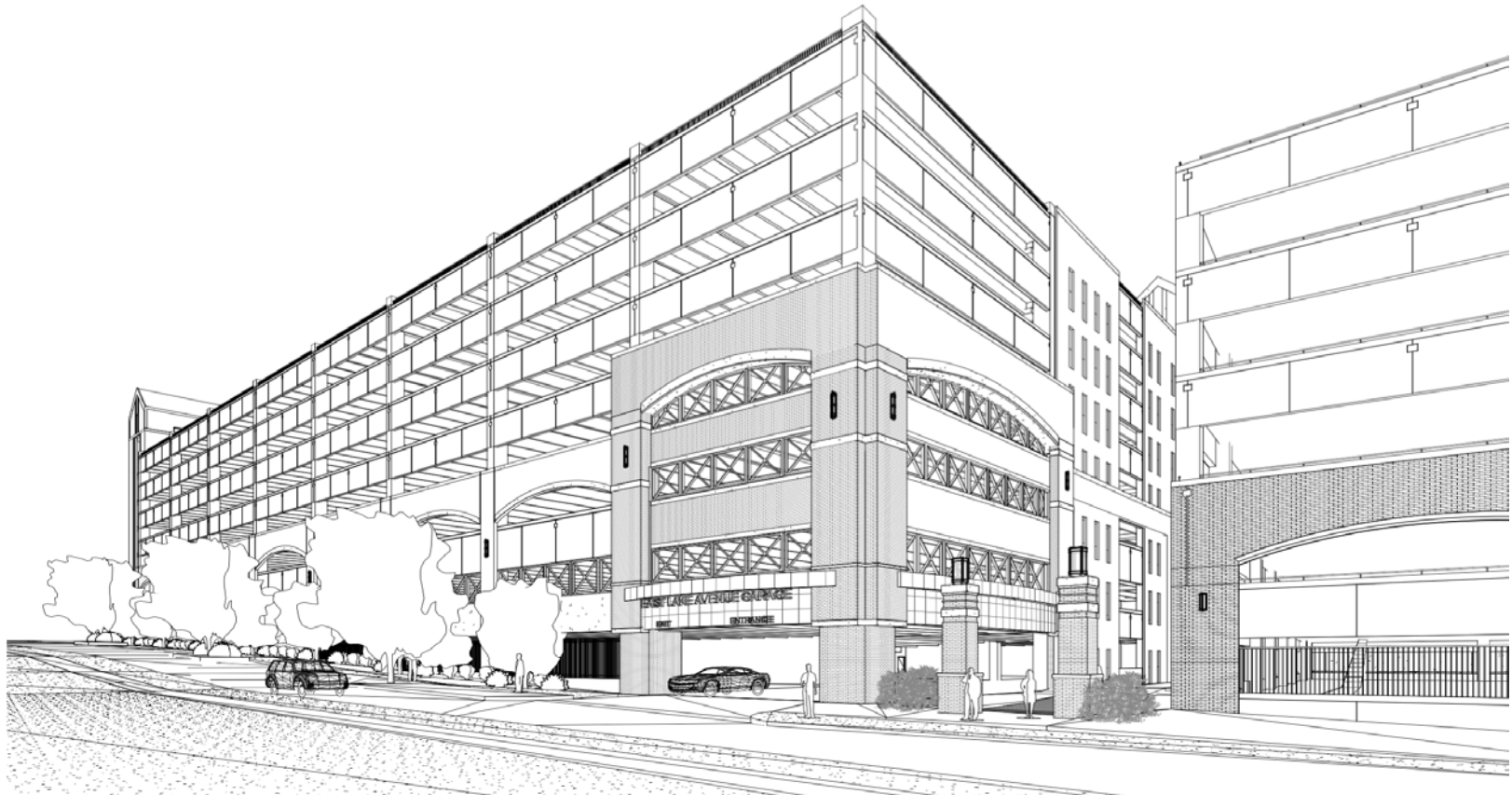


# West Campus Redevelopment



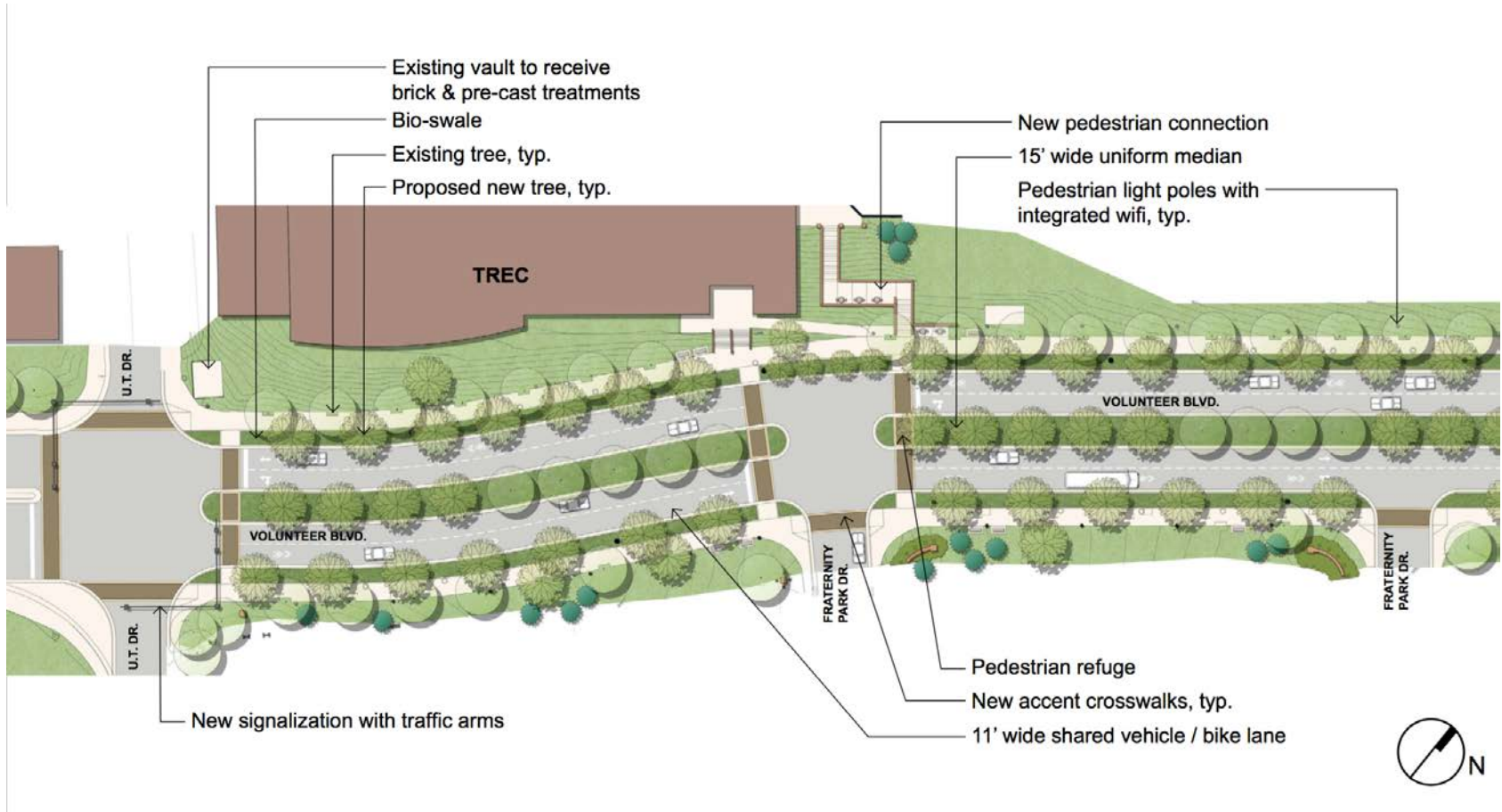
# Lake Avenue Garage

Estimated completion Jan. 2018





# Volunteer Boulevard Makeover



# Volunteer Boulevard Makeover

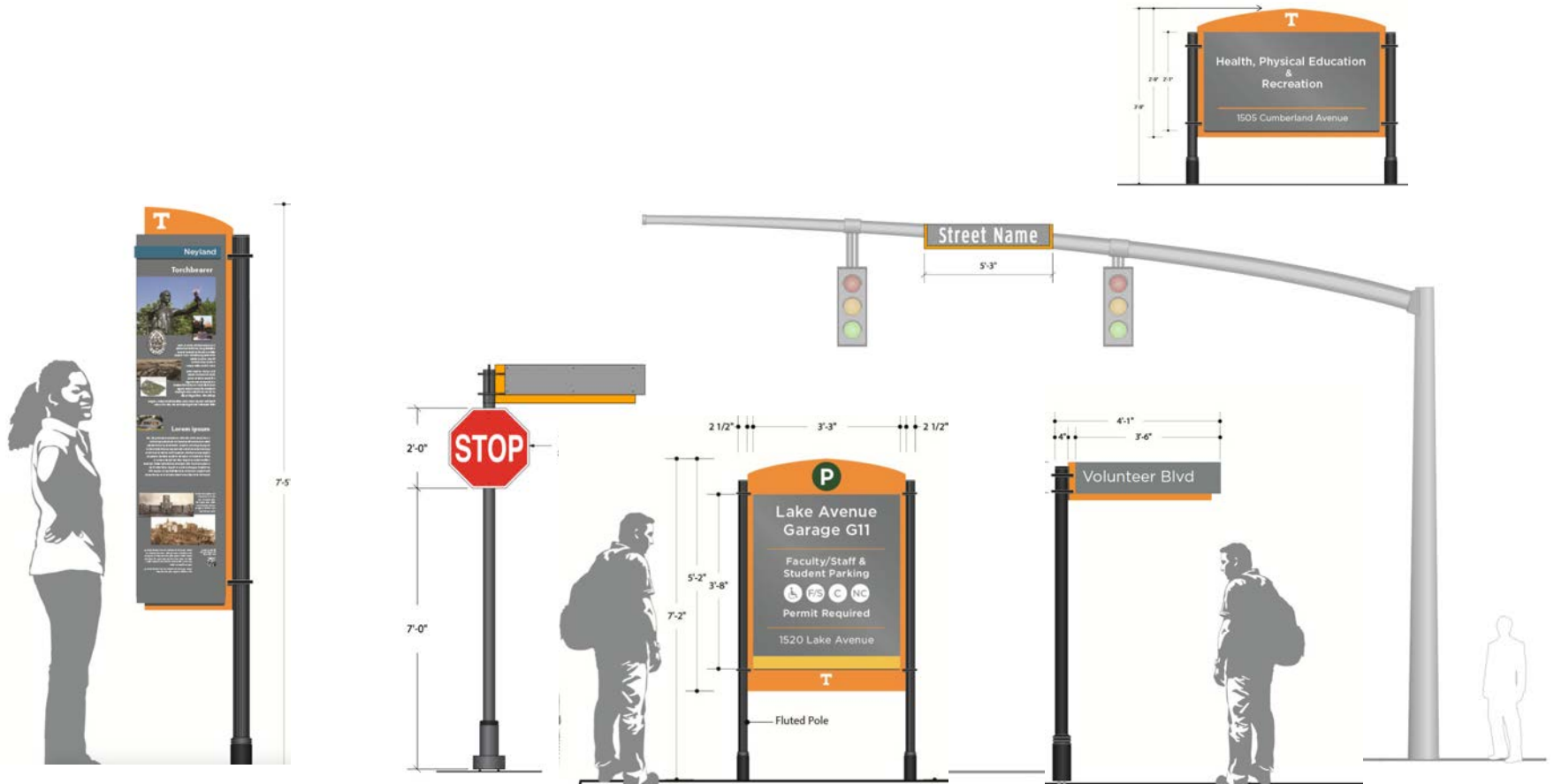




# Volunteer Boulevard Makeover



# Wayfinding/Signage





# Capital Priorities

Priority	Project	Projected Cost
1	Engineering Services Facility	129,000,000
2	Melrose Hall	97,500,000
3	Nursing renovation/addition	55,000,000
4	Buehler / Austin Peay renovations	55,000,000
5	Hoskins Library renovation	60,000,000
6	Jessie Harris renovation	49,000,000
7	Class Lab Building (panhellenic site)	123,000,000

# Financial Update

August 2016



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# State of Tennessee

## TOTAL BUDGET

**\$34.8 billion**

**\$13.2b federal funds**

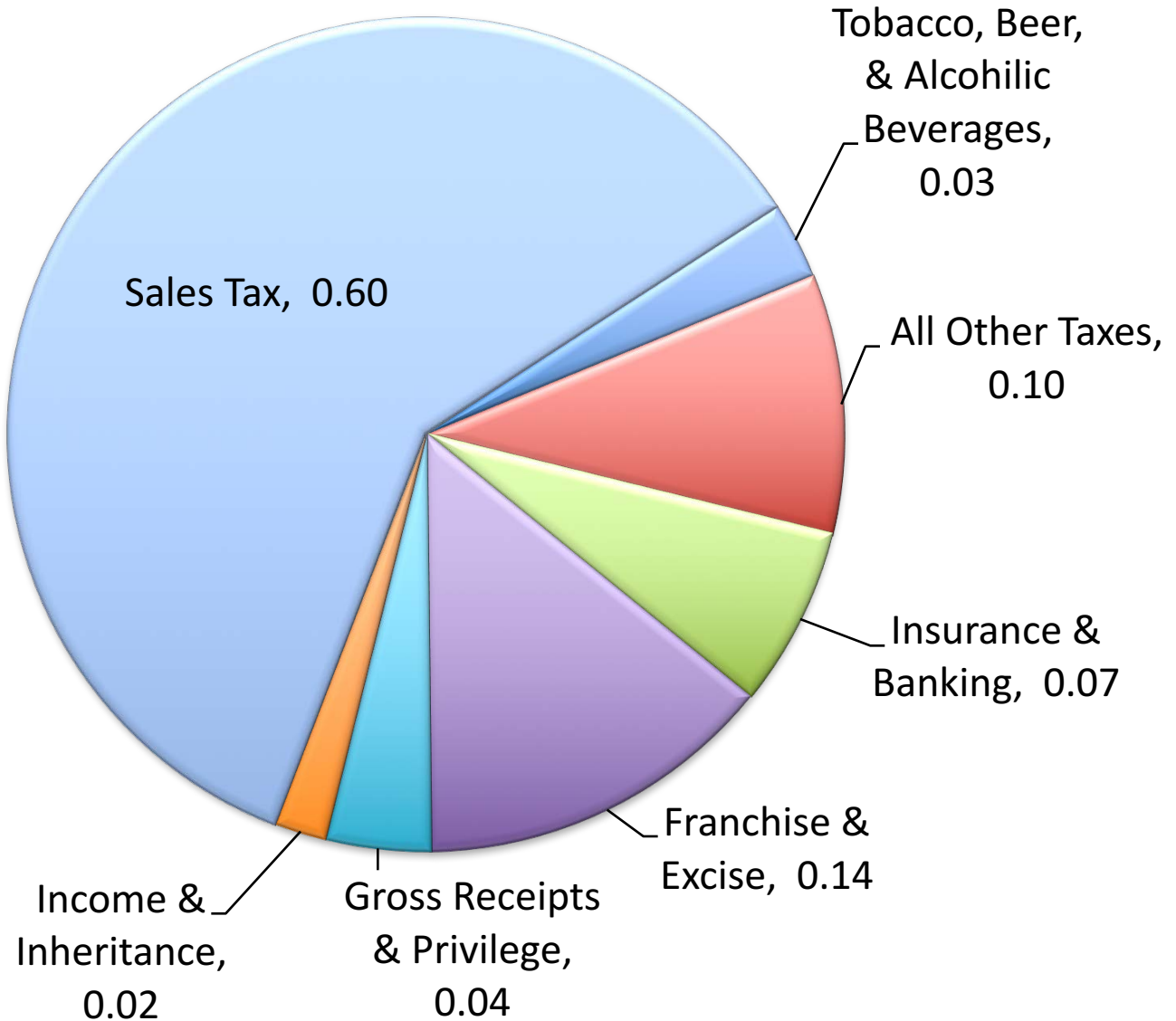
**\$5.2b other departments**

**\$16.4b state appropriations**

*(\$13.7 in general funds)*

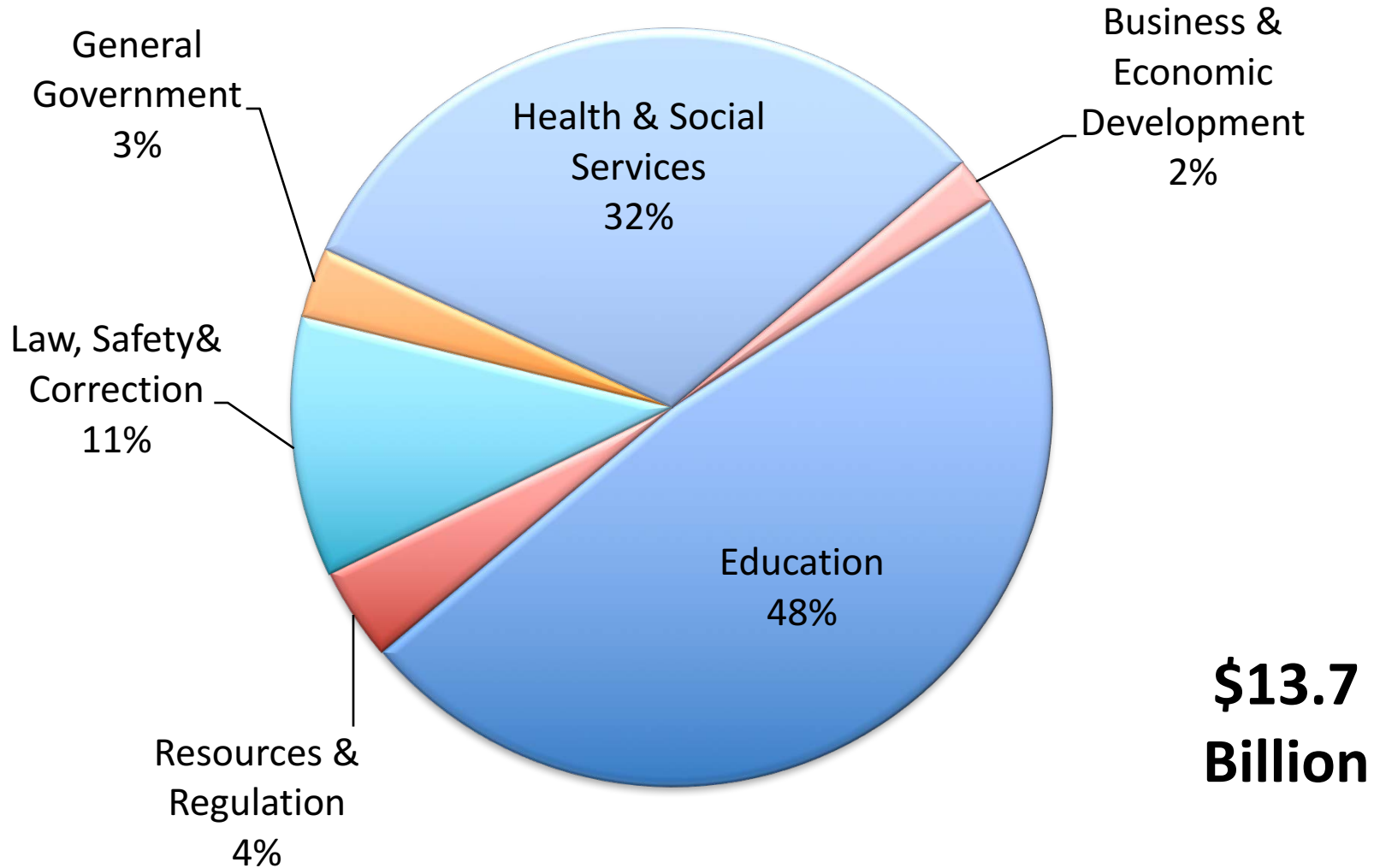
# Where the State Dollar Comes From (general funds) – FY17

**\$13.7  
Billion**





# Where State Tax Dollars Go (general funds) – FY17



# Higher Education

# \$1.7 billion

Higher Education	
Board of Regents	747M
UT System*	532M
Lottery/loans/THEC/Ctrs	464M

***\* UT Knoxville appropriations = \$203M***



# How we obtain our Appropriations?

University of Tennessee Knoxville

Incremental Budgeting

Base budget  
+/- formula adjustments  
+/- governor's budget changes  
= new base budget

## Formula Outcomes

Retention

# of degrees awarded

Research and Service

Degrees per 100 FTE

Six-year Graduation Rate



# UT Knoxville

# \$1.3 billion

Higher Education	
Educational & General (E&G)	\$650M
Auxiliaries	\$220M
Restricted (grants/contracts)	\$243M
Capital (construction)	\$203M



# UT Knoxville

## \$1.3 billion

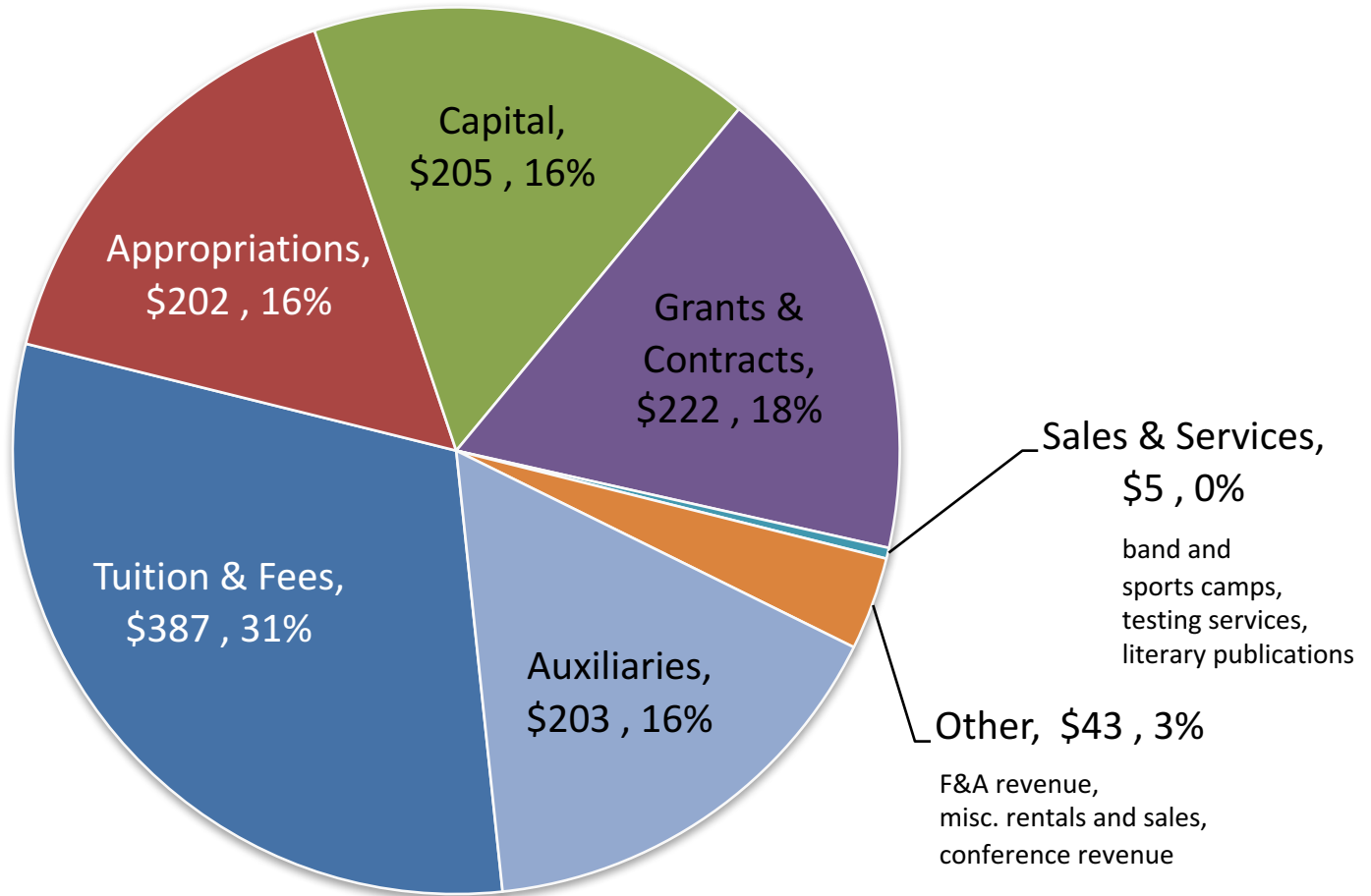
Higher Education	
Educational & General (E&G)	\$650M
Auxiliaries	\$220M
Restricted (grants/contracts)	\$243M
Capital (construction)	\$203M

\$203m - appropriations  
\$407m - tuition/fees  
\$40m - other

# FY 2016 TOTAL REVENUE WITH CAPITAL

(shown in millions and percent of total)

## Knoxville



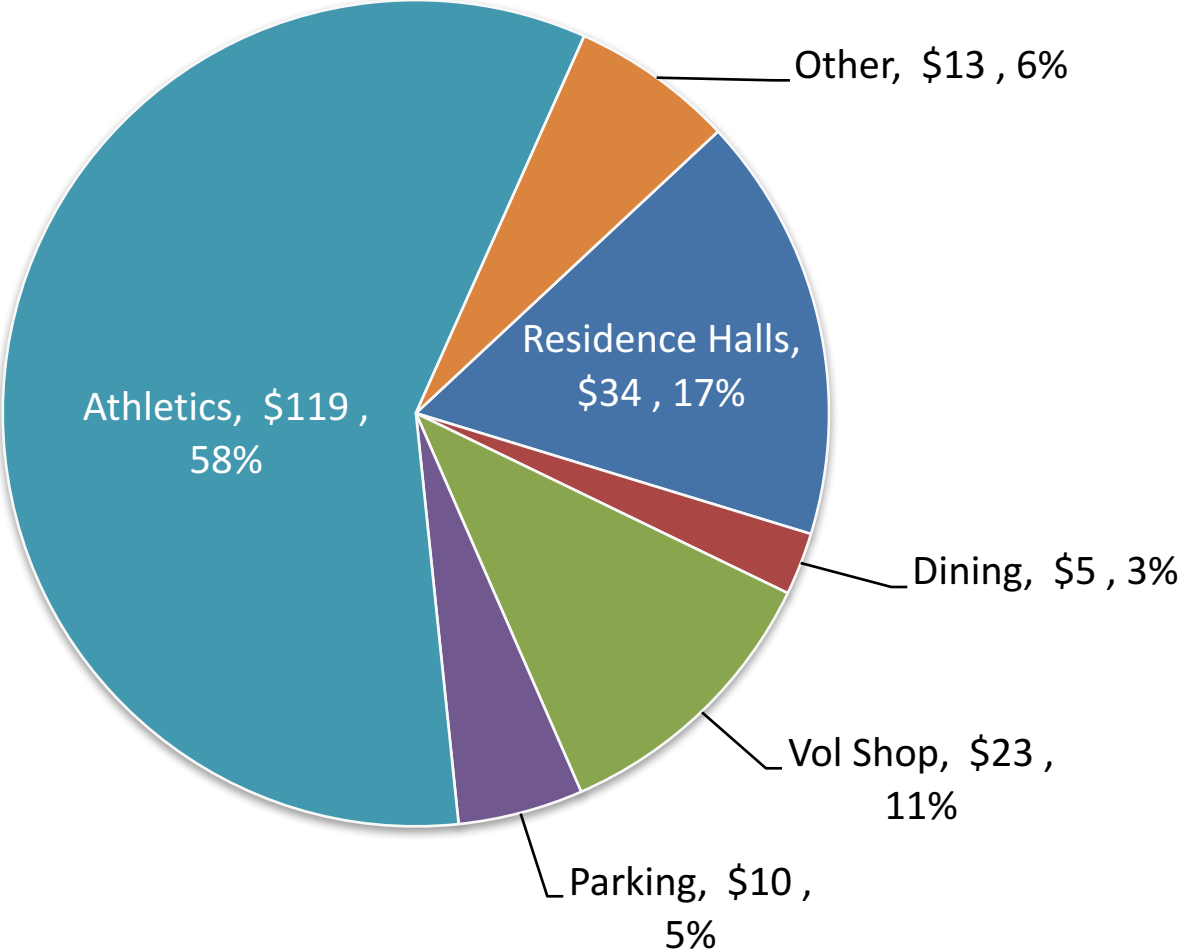
Total \$1.3 billion



# FY 2016 Auxiliary Units

(shown in millions)

## Knoxville

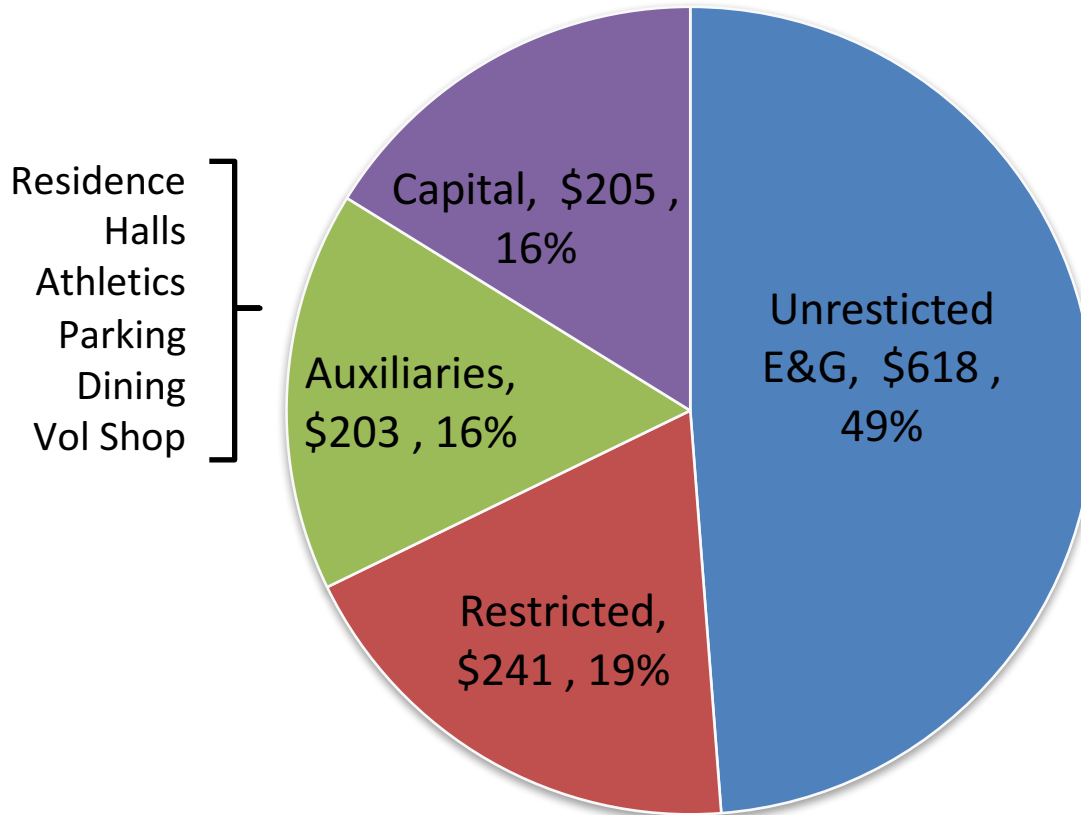


Total \$203 million

# FY 2016 TOTAL EXPENDITURES WITH CAPITAL

(shown in millions and percent of total)

## Knoxville



Total \$1.3 billion

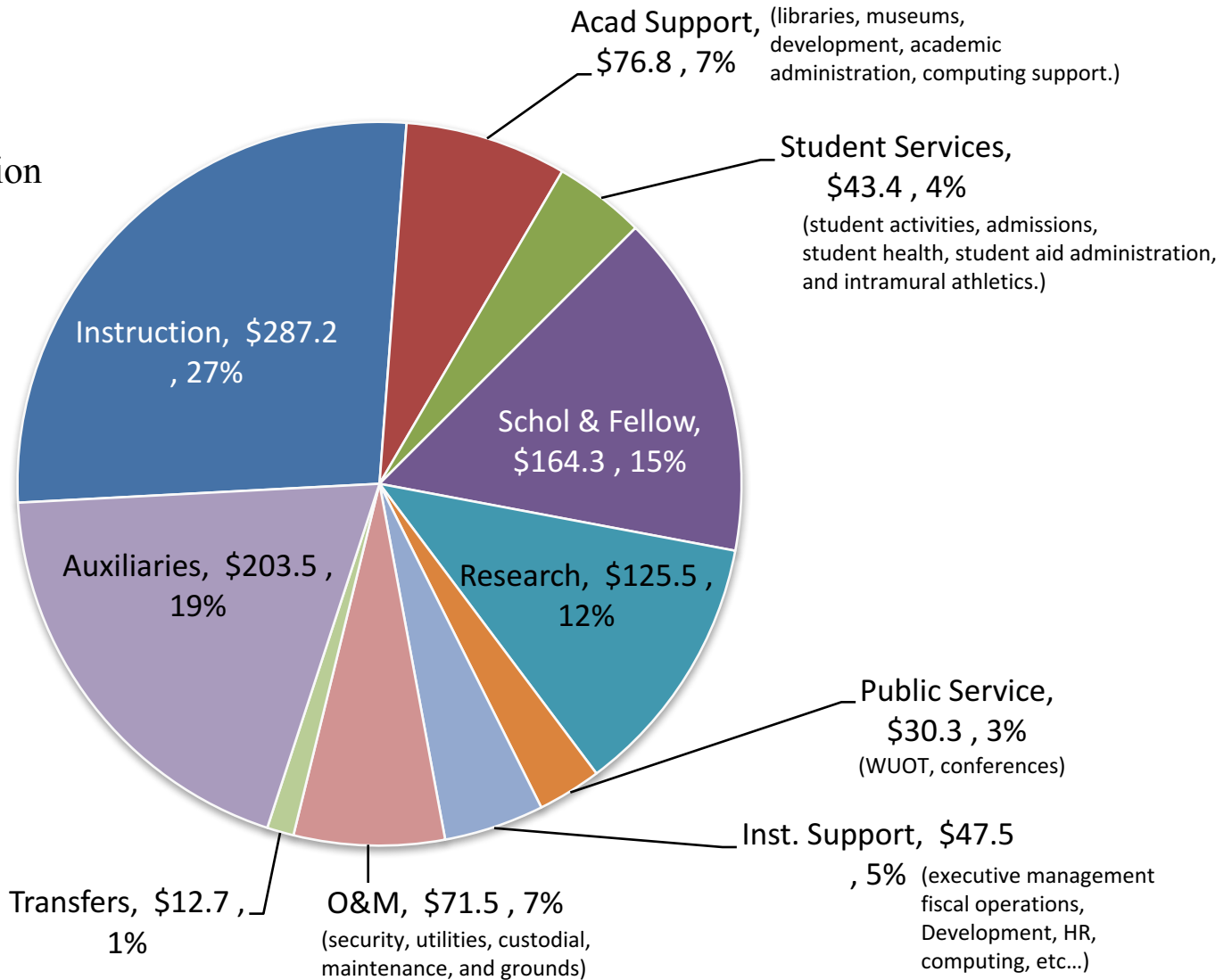


# FY 2016 Operating Budget – all funds

(shown in millions and percent of total)

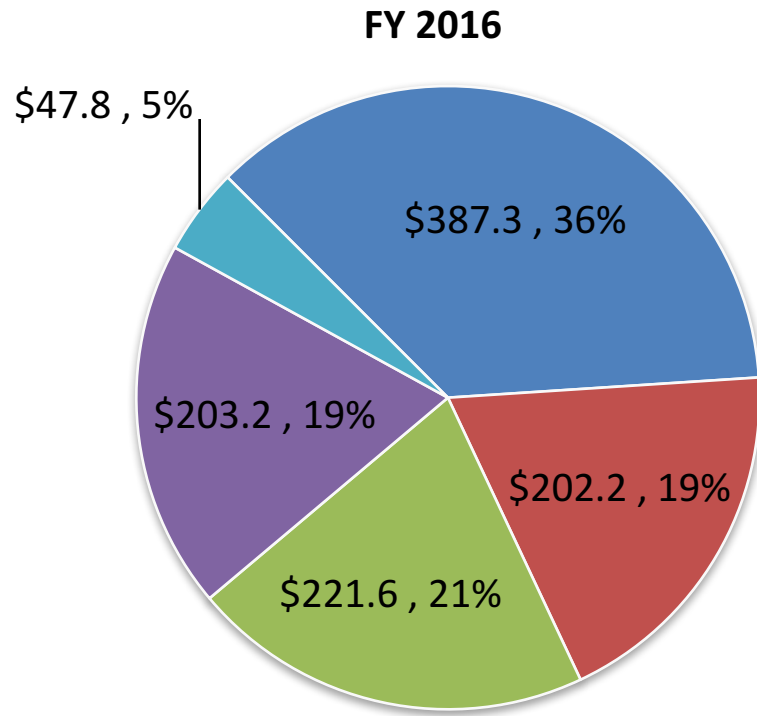
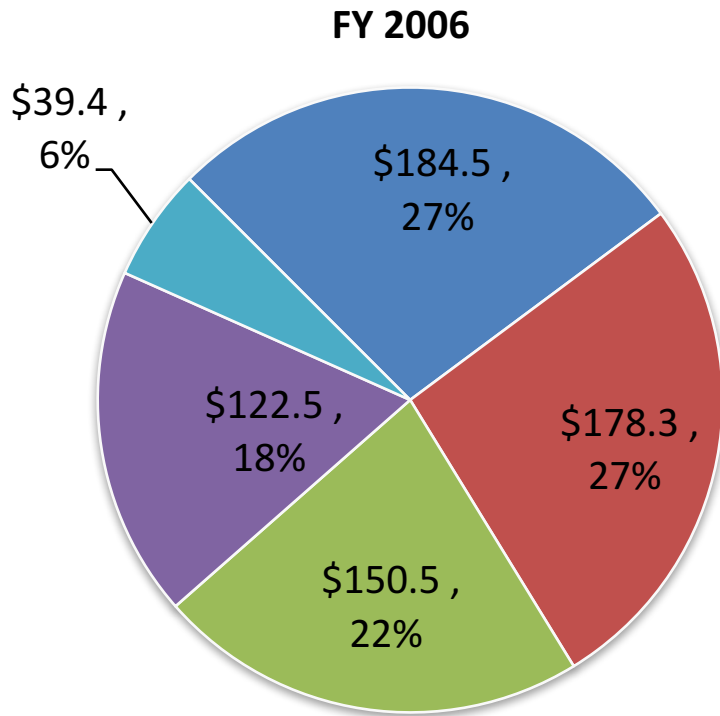
## Knoxville

Total \$1.06 billion



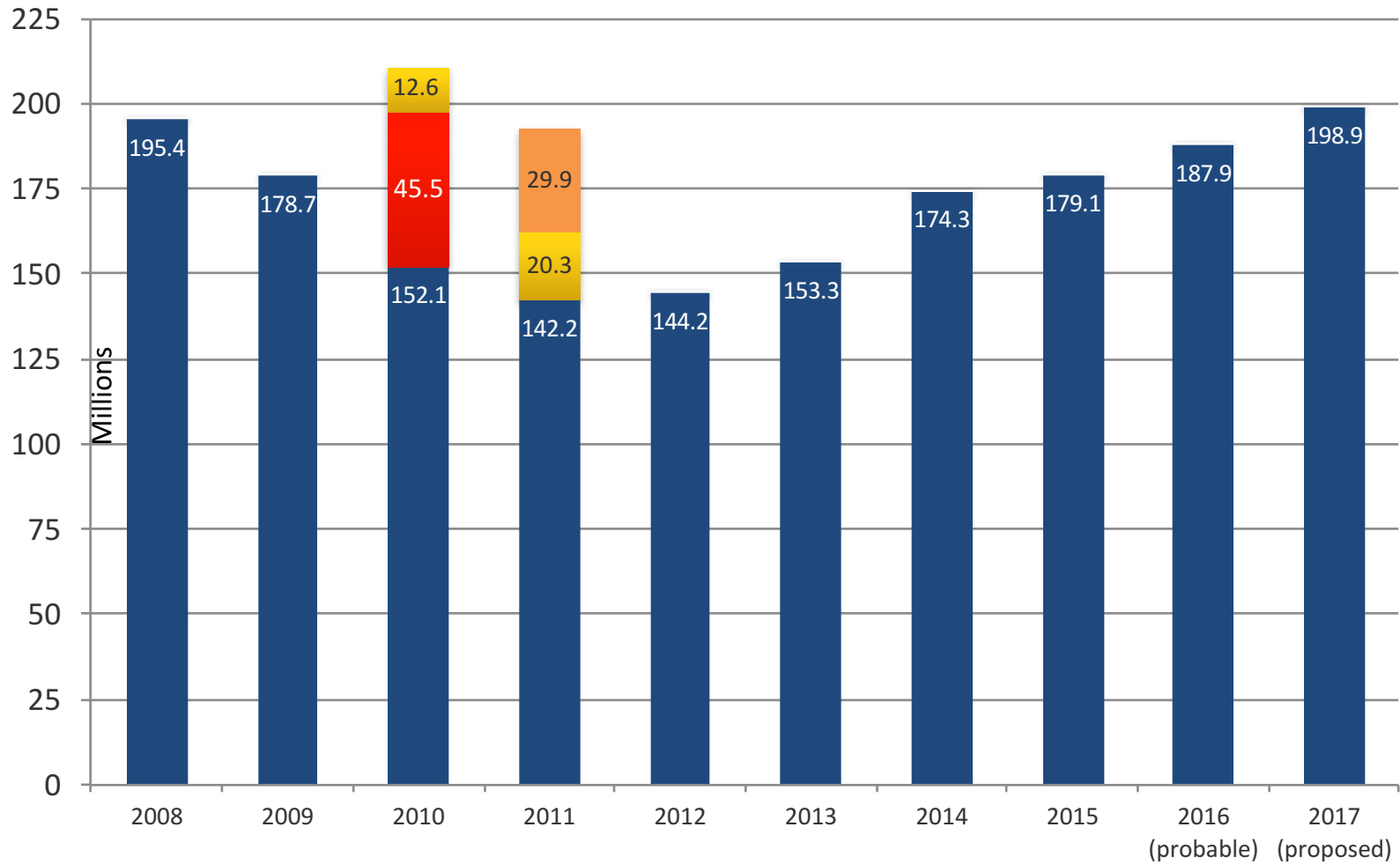
# Total Budget Revenue Summary (shown in millions and) percent of total

## Knoxville



■ Tuition & Fees   ■ Appropriations   ■ Grants & Contracts   ■ Auxiliaries   ■ Other

# Base State Appropriations



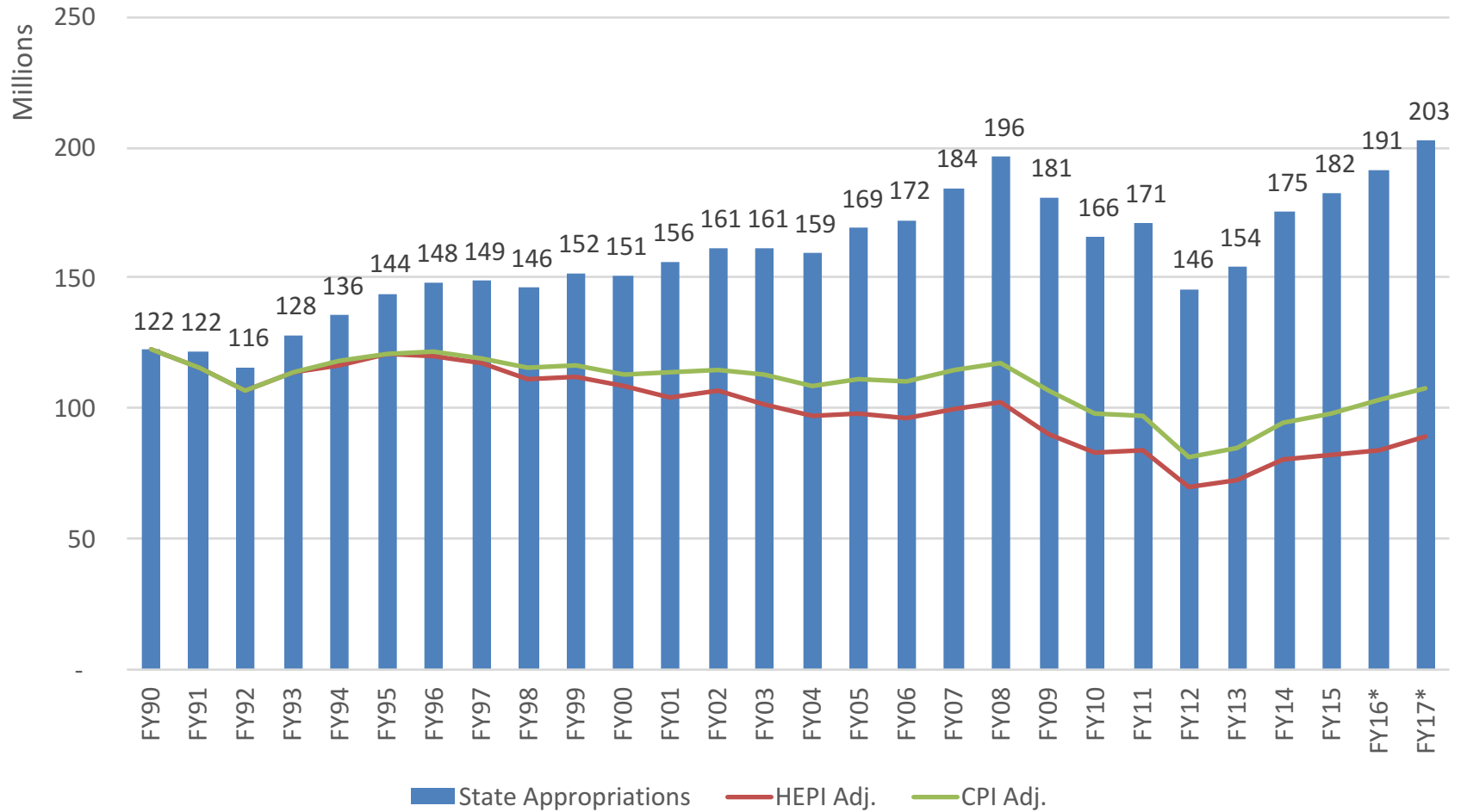
■ State Appropriations ■ ARRA ■ MOE ■ One-time State Funds

*Does not include centers of excellence, governor chairs, or access and diversity funding, or UTISI.*



# Total UTK State Appropriations

## Appropriations with HEPI and CPI Adjustments



\* Estimated appropriations and index projections

## FY 2016-17 Appropriations

	Knoxville
FY 2016 Appropriations	\$ 187,435,600
Formula Outcomes	-454,700
Formula Improvements/Oper Incr	10,423,100
Group Health Insurance	1,513,600
401(k) Match (NR)	291,400
FY 2017 Changes	\$ 11,773,400
Proposed FY17 Appropriations	\$ 199,209,000

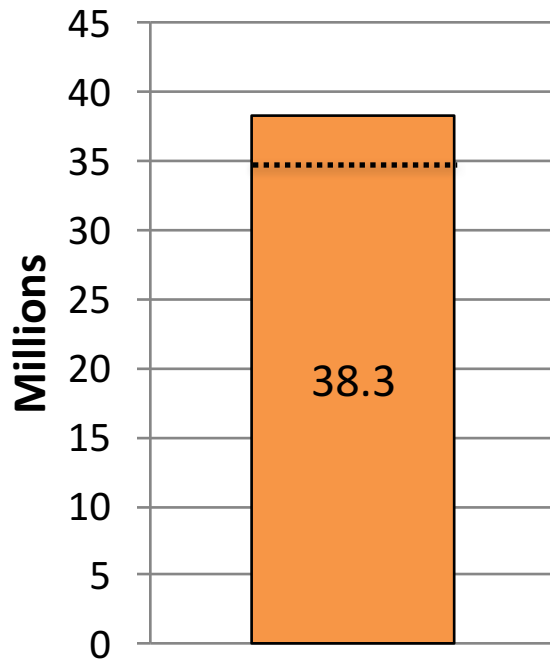
### Capital/maintenance

Outlay	-
Maintenance	5,400,000

# Base allocation/reallocation

Six percent of unrestricted base E&G expenditures – two year goal

109% of goal achieved



## Goal: \$35.0M

### Top Priorities

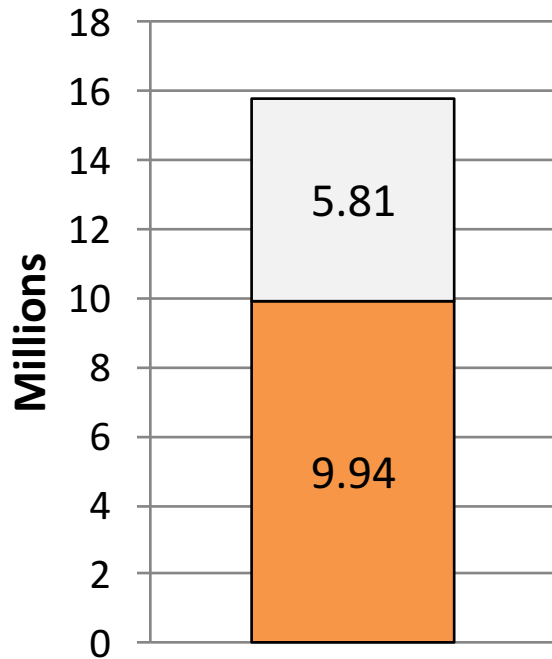
- 1 Compensation
- 2 Scholarships
- 3 Graduate fellowships
- 4 Admissions
- 5 Academic priorities
- 6 Faculty startup



# Deferred Maintenance

Two year plan to allocate resources to deferred maintenance

63% of goal achieved



## Goal: \$15.75M

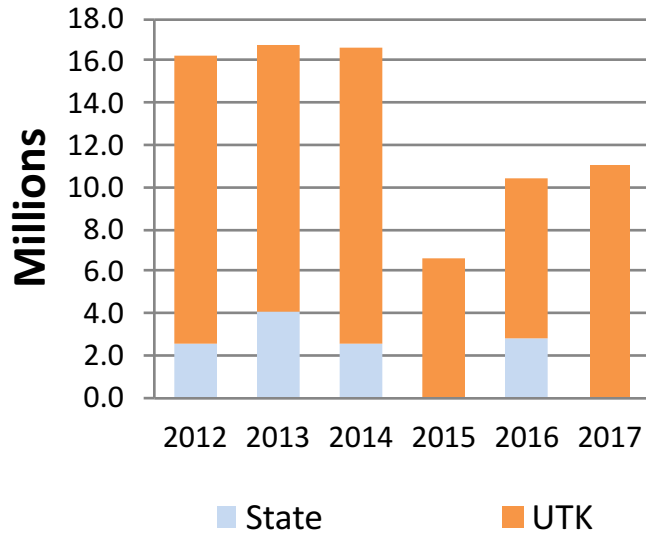
### Priorities

- 1 Building envelope
- 2 Energy and efficiency
- 3 Building Systems

# Funds Invested in Salaries

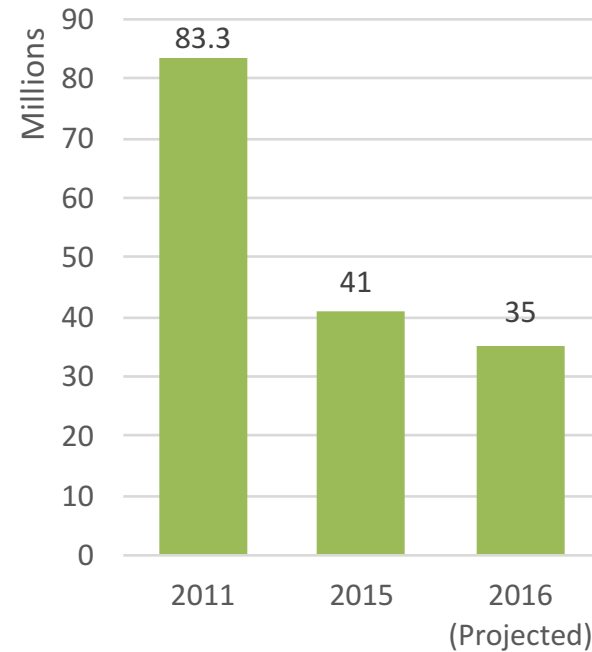
Salary funding over past six years (FY12-17)

## Source of Investment



## Compensation Gap

Declined 51% in four years



## Salary Pools by Year

2012	2013	2014	2015	2016	2017
5%	5%	5%	2%	3%	3%

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